



Investment Committee Q3



- 1. Market Highlights
- 2. Macro
- 3. Micro
- 4. Cross Asset
- 5. Market Review
- 6. Allocation
- 7. Conclusion
- 8. Thematic



1. Market highlights

- The global **economy remains resilient**. Despite geopolitical tensions and economic uncertainties related to tariffs, Equity markets continue their upward trend, reaching **all-time highs**.
- The slowdown in the US job market prompted **the FED to cut interest rates by 25 basis points** for the first time since the start of the year.
- The ECB, meanwhile, has **reached the end of its cycle of rate cuts**, assuming that the economic situation remains stable.
- With the exception of China, the **US's main trading partners have agreed to reduce tariffs to 15%.** Switzerland is among the losers, with tariffs remaining at 39%.
- For the time being, **no ceasefire agreement has been reached** in Ukraine or Gaza.
- **The political situation in France is worrying**, but this is having very little impact on the markets for the moment.



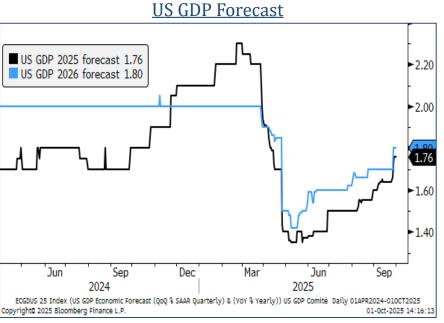
1. Market highlights

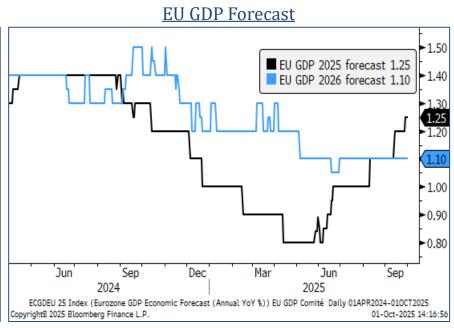
- In the US, **the Government shutdown is now effective**. So far, the market seem unaffected by the situation.
- Credit spreads remain at historically low levels, while yield curves are slightly steepening.
- The valuation of US equities is a cause for concern, but at this stage, **investors remain complacent**, mainly thanks to the future of AI.
- **De-dollarization**" continues to weigh on the US dollar, which has fallen sharply since the beginning of the year. This is benefiting to Gold, which is reaching record highs.
- The **Genius Act** is set to revolutionize the world of **Stablecoins and blockchains**. Ethereum should be one of the big winners.



2. Macro: GDP Forecast

- After growth expectations were revised downward in April, temporary pauses on tariffs and lower-than-expected tax levels allowed **the economy to hold firm**. As a result, growth forecasts have been revised upward since May. **The U.S. economy is now expected to grow at just under 2% in both 2025 and 2026**.
- ➤ In Europe, the suspension of tariffs and the agreement on a 15% rate at the end of July led economists to raise their forecasts for the current year. However, uncertainty surrounding planned German spending and political instability in France prevent any significant upward revisions to growth for next year. Even though other EU countries like Spain have shown strong growth during the last quarters.







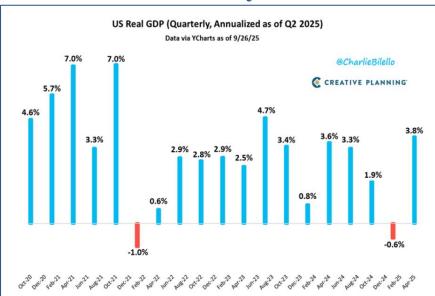
Source: Bloomberg

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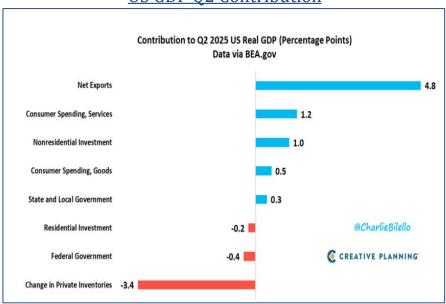
2. Macro: GDP Q3

- ➤ The initial estimate of **U.S. GDP growth for Q2** stood at 3%. The first revision lifted it to 3.3%, and the second to 3.8%. These successive revisions have prompted economists to upgrade their full-year forecasts.
- Although the figure is impressive, it should be interpreted with caution, given that **Q2 growth benefited from a Q1 base effect**. Companies front-loaded imports ahead of tariff implementation, while imports fell sharply in Q2 as inventories were drawn down.

US GDP Q2



US GDP 02 Contribution

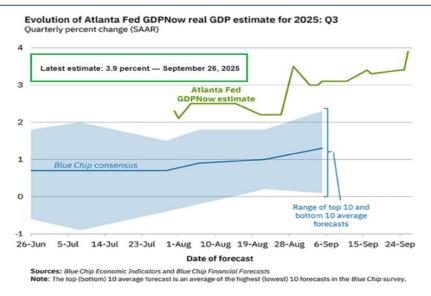


Source: Charlie Bilello Source: Charlie Bilello

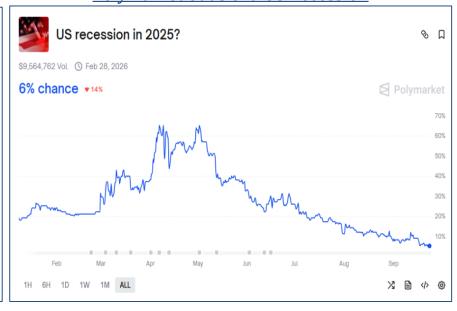
2. Macro: GDP & Recession Forecast

- For Q3 2025, the Atlanta Fed projects GDP growth of 3.9%, broadly in line with Q2. By contrast, analysts remain more cautious, expecting growth of just 1.2%. Historically, the final outcome tends to fall somewhere between these two estimates.
- In markets, very few now anticipate a recession in 2025, with Polymarket (US Bookmaker) pricing the **probability at just 6%**, compared to 60% between April and May. This highlights that **tariffs have not had the expected drag on economic activity, so far.**

US GDPNow



PolyMarket odds of a US Recession





Source: Atlanta Fed

Source: Polymarket

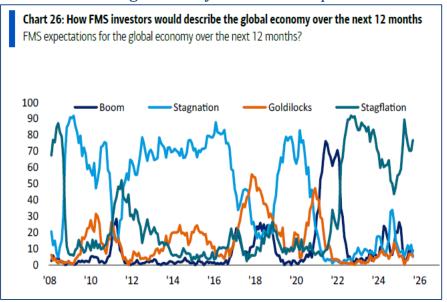
2. Macro: Asset Manager Expectations

- Among asset managers, sentiment has improved somewhat, though caution remains. More than half of respondents still do not expect the economy to improve over the next 12 months.
- ➤ The prevailing scenario remains one of stagflation, albeit with fewer supporters than in recent months. It is important to remember that the inflationary impact of tariffs should be felt over a 12-month horizon but is unlikely to persist beyond that.

Fund Manager Survey % Expecting Stronger Eco.



Fund Manager Survey Economic Expectations



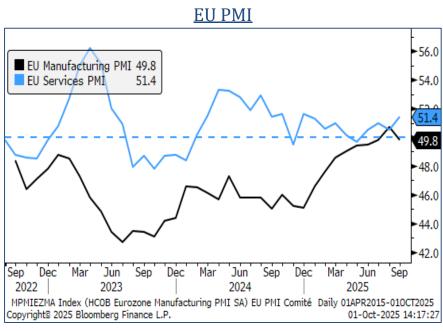


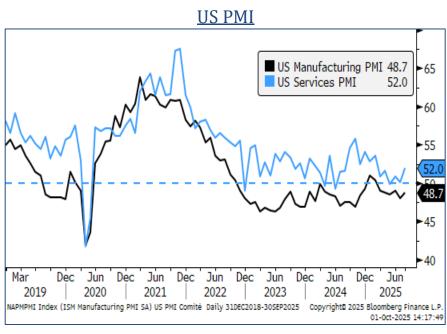
Source: BofA FMS

Source: BofA FMS

2. Macro: PMI

- Looking at leading indicators, **European PMIs remain near the 50 threshold**, with a surprise contraction in manufacturing PMI, which slipped back to 49.8.
- In the U.S., as in Europe, **services remain the main driver of growth**. Although the administration is trying to revitalize manufacturing and several major data center construction projects have been announced, these developments have yet to show up in economic indicators.







Source: Bloomberg

Source: Bloomberg

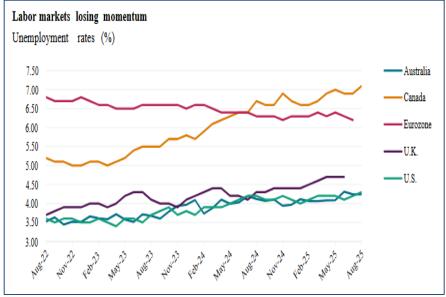
2. Macro: Retail Sales & Unemployment Rates

- Other indicators highlight the resilience of the economy. Retail sales have continued to grow at healthy levels, both in nominal and real terms.
- ➤ The labor market also remains strong. While unemployment in the U.S. has edged slightly higher over the past three years, conditions still effectively represent full employment. In Europe, the unemployment rate continues to decline, reinforcing this positive dynamic.

US Retail Sales

• US Retail Sales YoY 4.77% US Retail Sales (YoY % Change) 10.00%

Unemployment Rate





Source: Charlie Bilello

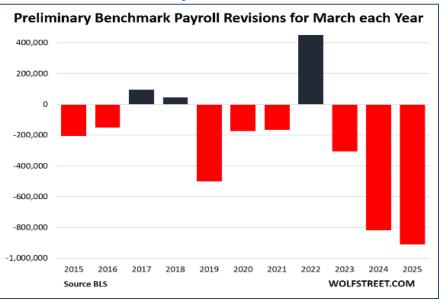
Source: Jane Street

2. Macro: US Labor Market

- Despite a stable U.S. unemployment rate, **job creation data suggests a slowdown is underway**. Following the sharp rebound in hiring in 2021 after the pandemic, **employment growth has trended downward for the past four years**.
- Moreover, these figures are subject to frequent revisions, often painting a more pessimistic picture. According to the latest Bureau of Labor Statistics adjustments, 900,000 fewer jobs were created over the past year than initially reported.

US Non-Farm Payrolls 1000 22 Last Price 931 High on 07/31/21 295 Average Low on 12/31/20 -183 **-**400 -200 2021 2022 2023 2024 2025 NFP TCH Index (US Employees on Nonfarm Payrolls Total MoM Net Change SA) Monthly 31DEC2020-31AUG2025 02-Oct-2025 15:14:57

US Payrolls Revision

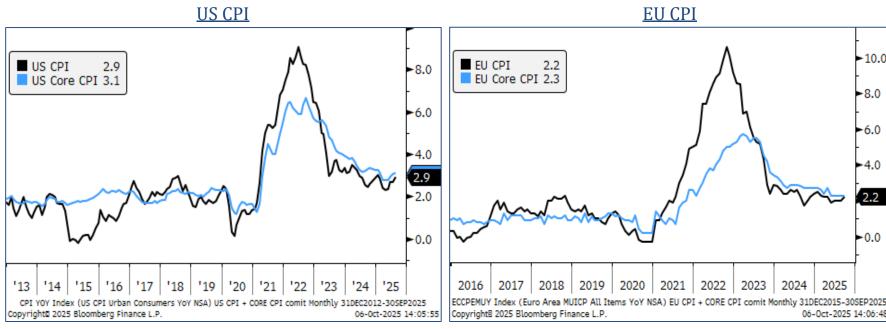


Source: Bloomberg

Source: Wolfstreet

2. Macro: CPI

- Inflation in the U.S. does not appear to be out of control. However, the downward trend toward the 2% target has stalled, with a slight increase in recent months, likely reflecting tariff effects. This should prove transitory and is not a major concern for investors at present. Currently the estimations are that consumers are feeling 40% of the tariffs impact so the other 60% are yet to come.
- In Europe, price increases have stabilized around 2%. The only **potential sources of inflationary pressure are higher wages and Germany's investment plans**. For now, however, these do not appear to trouble the European Central Bank.

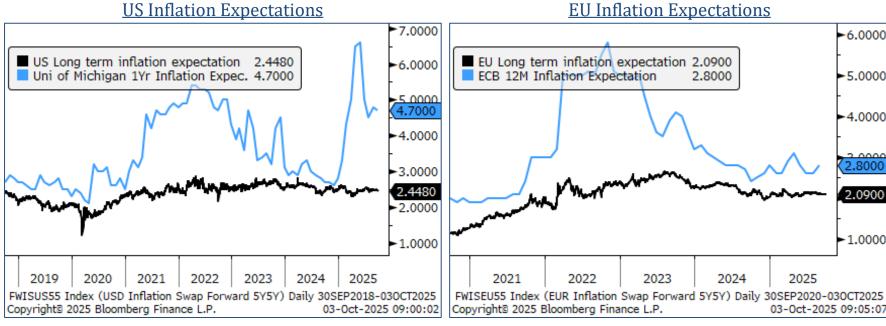


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Source: Bloomberg Source: Bloomberg

2. Macro: Inflation Expectations

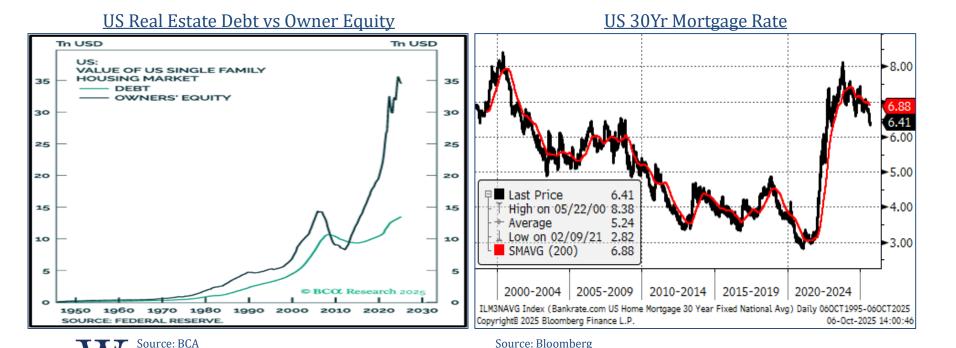
- On both sides of the Atlantic, long-term inflation expectations remain stable, providing reassurance to markets that do not anticipate a sustained resurgence in price pressure.
- In contrast, **one-year inflation expectations are far more volatile**. In the U.S., they have surged since the announcement of Liberation Day, with 12-month expectations now at 4.7%. In Europe, ECB measures show stability, as the economy is not experiencing a boom and faces limited inflationary pressures.



Source: Bloomberg Source: Bloomberg

2. Macro: Mortgage Rates & Owner's Equity

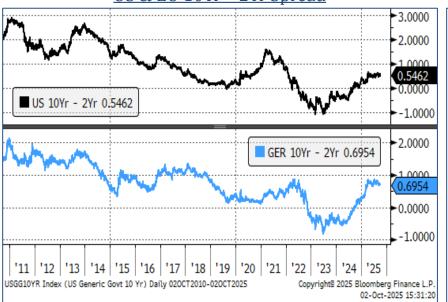
- The Real Estate market is **still no seeing many transactions due to high interest rates** on the long end of the yield curve. Once these rates finally come down if they do, we could see a boom in the Real Estate market.
- Even if a boom in the in Real Estate market doesn't happen, the fact that **house prices has increased during the last years is a good news for the US Economy**. If rates are lower many homeowner could make a new mortgage against their houses in order to keep consuming.



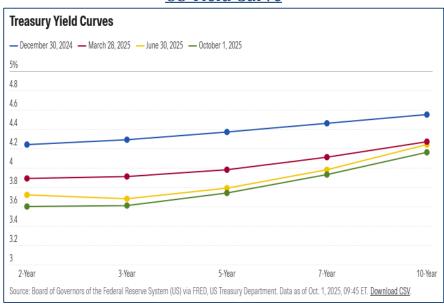
2. Macro: Curve Steepening

- The yield curve continues to normalize through a process of steepening. The spread between the German and U.S. 2-year and 10-year maturities has widened since the beginning of the year, reflecting investors' demand for a risk premium to hold longer-dated debt.
- However, these spreads remain relatively modest compared with historical averages. It is therefore possible that long-term yields will continue to rise while short-term yields decline, potentially pushing spreads up toward 1.5%.





US Yield Curve

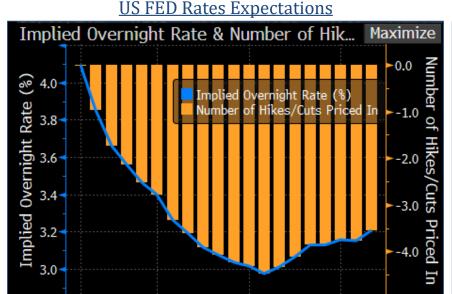


Source: Bloomberg

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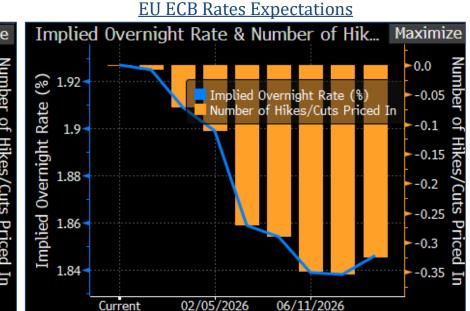
2. Macro: Rates Expectations

- Mr. Powell resumed his rate-cutting cycle after more than nine months of pause. **In September,** the Fed lowered its policy rate by 25 basis points. In his remarks, he emphasized that the risk of higher unemployment had increased, which, in his view, warranted a less restrictive monetary stance.
- In Europe, the ECB delivered exactly what markets expected—a pause. **The rate-cutting cycle appears to have run its course**, with little probability of further easing.



01/27/2027

04/29/2026

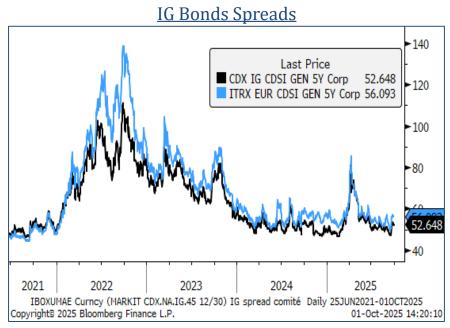


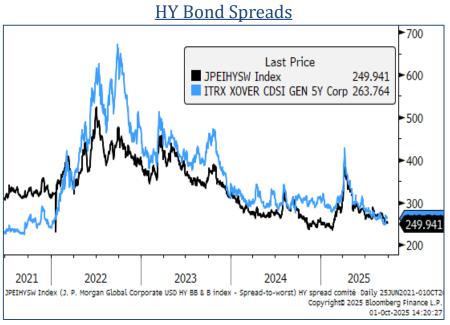
Source: Bloomberg Source: Bloomberg

10/27/2027

2. Macro: Credit Spreads

- Bond markets remain confident about the outlook. Credit spreads were broadly unchanged over the quarter and remain at historically low levels.
- In general, spreads are seen as leading indicators of economic expectations. **Their current stability suggests limited stress in the market**. That said, they appear to have behaved more as coincident indicators in recent quarters, perhaps signaling a degree of complacency.





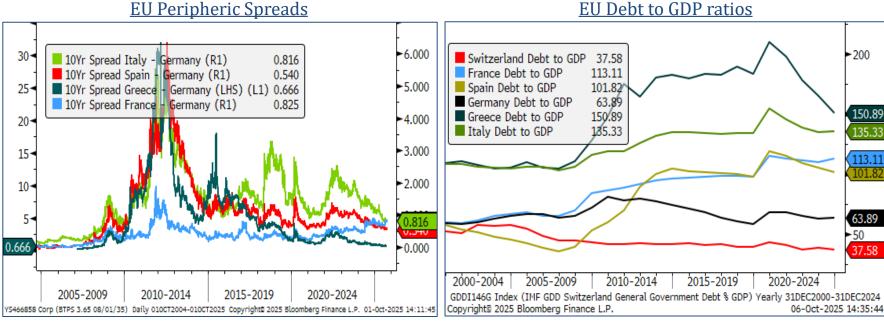
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Source: Bloomberg

Source: Bloomberg

2. Macro: Europe Spreads and Debt

- In Europe, peripheral spreads relative to Germany have continued to tighten—with the notable exception of France. Rating agencies upgraded Spain and Italy in September, while France was downgraded.
- These revisions were driven by expectations of declining debt trajectories in Spain and Italy, in contrast to France, where public debt is projected to continue rising.

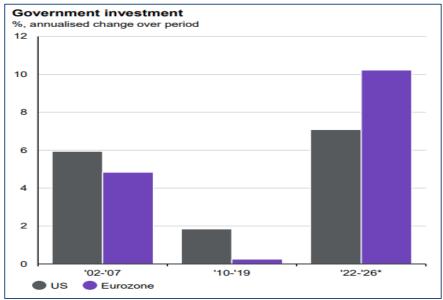


Source: Bloomberg Source: Société Générale

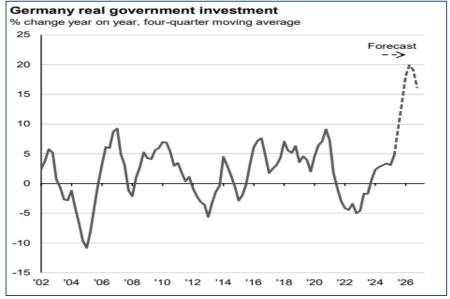
2. Macro: Europe Gov. Investments

- Overall, Europe is expected to remain resilient despite a tense geopolitical backdrop. Investment forecasts suggest a recovery in growth ahead.
- ➤ **Germany leads in terms of announced investment plans**. However, the lack of clarity around the spending timeline has left investors uncertain as to when the promised funds will effectively flow through to the economy.

US vs EU Gov. Investment Growth



Germany Gov. Investment Growth





Source: JP Morgan AM

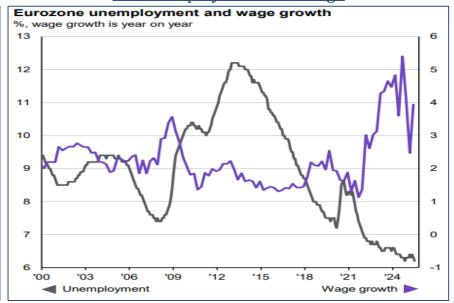
2. Macro: Labor Market & Loan Growth

- Several economic indicators point to improving momentum in Europe. Corporate and household lending has rebounded to respectable levels.
- > On the labor front, unemployment continues to fall while wages rise, **suggesting that stronger household purchasing power** will underpin future sales growth.

EU Loan Growth

Eurozone loan growth % change year on year 10 8 6 4 2 0 -2 -6 '12 '16 '18 '20 '24 Corporates Households

EU Unemployment and Wage



Source: JP Morgan AM

Source: IP Morgan AM

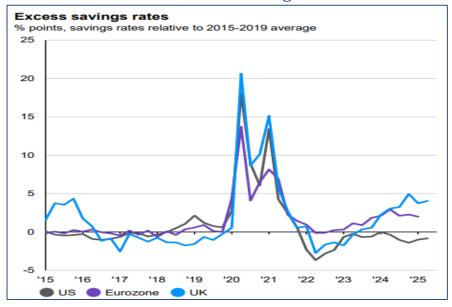
2. Macro: Europe Savings

- European household debt is also on a favorable trajectory. Since the pandemic, **households have deleveraged**, with a transfer of debt burdens from the private sector to Governments.
- As a result, Europe retains an excess of savings accumulated during the health crisis. Combined with rising wages, this indicates that **once consumer confidence returns**, **substantial liquidity could be released into the economy**.

EU Household Debt

Household debt % of nominal GDP 110 Recession 100 90 80 70 60 50 40 30 20 '06 '09 '12 '18 '21 '24 UK Germany Spain Italy France

EU Excess Savings





Source: JP Morgan AM

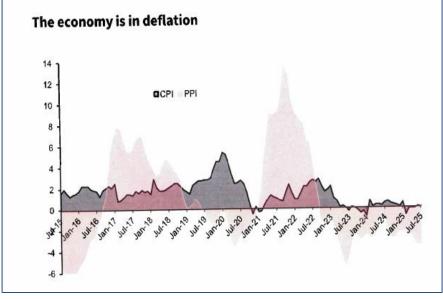
2. Macro: China Economy

- China organized a parade to mark the 80th anniversary of the end of World War II. Notably, **none of its former allies were present, instead, the most prominent figures were Vladimir Putin and Kim Jong Un**. This underlined China's determination to distance itself from Western nations. China is still threatening to take military action against Taiwan which might happen in the next couple of years with the help of its new partners.
- Nevertheless, behind the smiles displayed at the event, the **Chinese economy** remains under strain. It **still needs to maintain trade with Western economies to sustain its own growth**.

China WW II 80Yr Parade



China Inflation





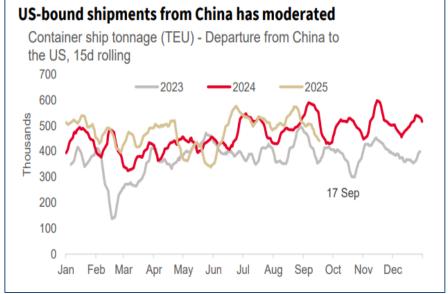
2. Macro: China Exports

- Contrary to expectations of a collapse in Chinese exports following the tariff war with the U.S. during Q2, this has not materialized.
- ➤ While exports to the U.S. have declined somewhat relative to last year, overall exports have remained stable. This suggests that **China has successfully diversified its trading partners to absorb the surplus**.

China Freight

China's freight throughput at major ports, ton mn China's freight throughput at major ports, ton mn China's freight throughput at major ports, ton mn Solve the second of the second

China Shipments to US





Source: Société Générale

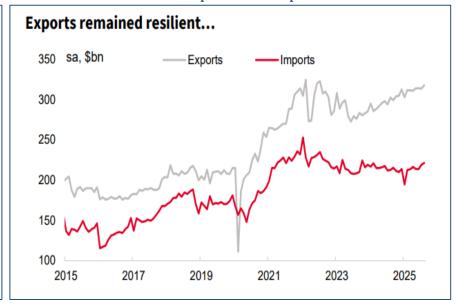
2. Macro: China Capacity and Exports

- While exports have continued to grow, **imports have stagnated for several months**. China can no longer afford to import large volumes of goods, as it already faces significant overcapacity.
- ➤ Indeed, nearly all Chinese manufacturing sectors are experiencing excess capacity, and **the long-awaited recovery in domestic consumption has yet to materialize** to absorb it.

China Excess Capacity

Excess capacity more widespread than in 2015 6 90 ■ Difference compared to 2017-18 avg. ♦2Q25, % rhs 4 85 2 0 -2 75 -4 -6 -8 70 65 -10 60 Autos Non Metal Minerals Non Ferrous Meta Electronics Special Equipment General Equipment ∃lectric Machinery Chemical Materials [extiles

China Exports vs Imports





Source: Société Générale

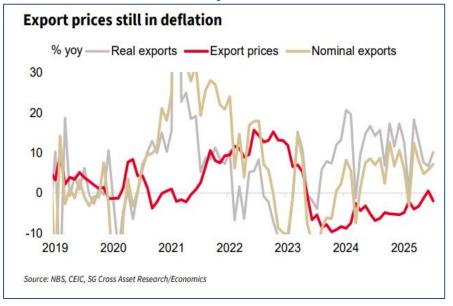
2. Macro: China Exports

- Unable to channel exports to the U.S., China has turned to other trading partners. Most of these flows have been redirected toward Asian economies and India, with Europe playing a smaller role.
- However, given China's persistent production overcapacity and reduced trade with the U.S., export prices have fallen. This is likely to weigh on partner economies, which are receiving large inflows of Chinese goods at prices lower than their domestic production costs.

China Export Destination

....supported by shipments to ASEAN, EU and India SA Index 2017 Dec = 100 — US — EU — ASEAN — India

China Export Prices



Source: Société Générale

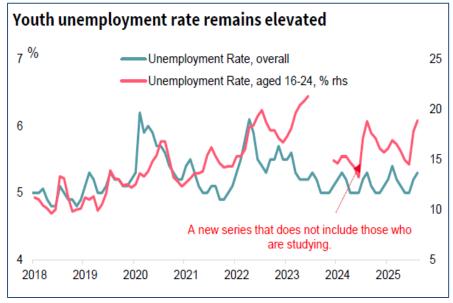
2. Macro: China Property Prices & Unemployment

- Even though Chinese export are not in a bad shape, the domestic economy is giving another picture. The Real Estate market is still in decline as property prices keep falling. **Housing represents almost half of the people's savings in China**, this means that the government has to do something in order to stabilize prices and raise consumer confidence.
- > The unemployment figures are also growing especially for the young population. Knowing that China is facing an aging and declining population it's surprising to see youth unemployment rising. If this trend doesn't revert, the domestic consumption will keep declining and deflation will prevail.

China Property Prices



China Unemployment





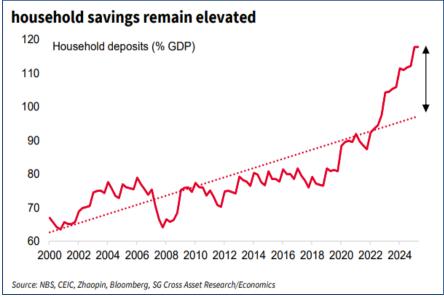
Source: Société Générale

2. Macro: China Retail Sales and Savings

- For the situation in China to improve, **domestic consumption must recover**. Yet recent months have seen continued disappointment. A revival in spending would require the Government to restore consumer confidence through fiscal stimulus.
- In the meantime, Chinese households continue to save as a precaution against further economic deterioration. The country's October policy meeting, dedicated to the five-year plan, should provide clearer insights into Beijing's intended direction.

China Retail Sales

China Household Savings





Source: Tradeeconomics

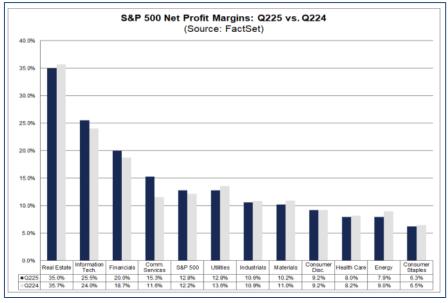
3. Micro: S&P 500 Earnings

- ➤ Q2 2025 corporate results were solid. As is often the case, most companies beat analyst expectations. This reassured equity investors, who had feared tariffs would weigh heavily on corporate earnings.
- Margins also surprised to the upside. Despite the risk that higher tariffs could erode profitability, many companies had built up sufficient inventories to shield themselves from immediate impact.

S&P 500 Earnings Growth Q2 2025



S&P 500 Net Profit Margins



Source: Factset Source: Factset

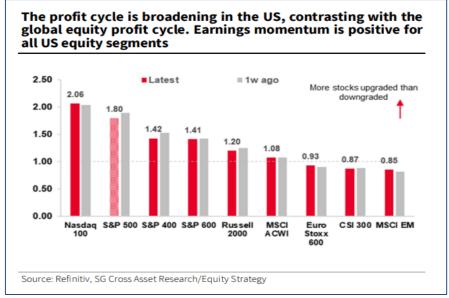
3. Micro: S&P 500 Earnings

- Earnings growth expectations for Q3 have been revised slightly upward. For the S&P 500, projected earnings growth stood at 7.3% as of June 30, compared with 7.9% today. The most notable sector revision was in Healthcare, where forecasts fell from 7% growth to nearly zero, reflecting the administration's efforts to lower drug prices—a headwind for pharmaceutical firms.
- Globally, earnings forecasts have been raised across most indices, with the U.S. seeing the highest revision ratio. Once again, momentum remains stronger in the U.S.

S&P 500 Earnings Growth Q3 Forecast



Index Earnings Revision





Source: Factset

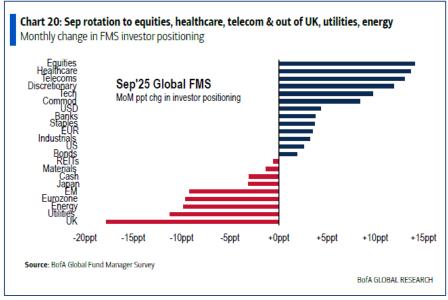
3. Micro: Rotation

- At the start of the year, announcements from the new administration encouraged investors to rotate away from U.S. assets toward international markets. Those who did so were rewarded, as Europe and Emerging Markets significantly outperformed the U.S. in the first two quarters.
- However, this trend has reversed in recent months, with investors regaining confidence in U.S. markets and reallocating capital back into American assets.

Rotation Back to US Stock

Foreign Holdings of US Equities Hit Record ✓ US stocks owned by foreign investors, trillion dollars 21T 20 19 18 17 Jul 0ct Jan Apr Aug 2024 2025 Source: Bloomberg, Federal Reserve Bloomberg

FMS Investor Rotation





Source: Bloomberg

Source: BofA FMS

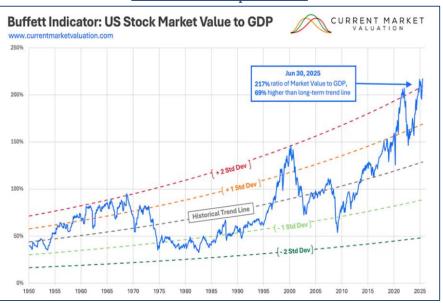
3. Micro: S&P 500 Valuation

- Asset managers are increasingly questioning whether the bull market can continue at current valuation levels. The price-to-sales ratio has reached an all-time high, levels last seen just before the 2022 correction.
- Another indicator—the ratio of U.S. equity market capitalization to GDP—has risen to two standard deviations above its long-term mean, typically a signal of market turning points. That said, such imbalances can persist for several years before correction occurs.

S&P 500 Price to Sales

S&P 500 Price to Sales (R1) 3.3416 Magnificent 7 Price to Sales (L1) 3.3416 11.0000 9.1614 S&P 500 Eq. Weight Price to Sales on 10/3/25 (R1) 1.6871 3.0000 10.0000 9.1614 2.5000 8.0000 2.0000 7.0000 1.6871 6.0000 5.0000 1.0000 4.0000 -0.5000'10-'14 '00-'04 '05-'09 '15-'19 '20-'24

US Market Cap vs GDP



Source: Bloomberg

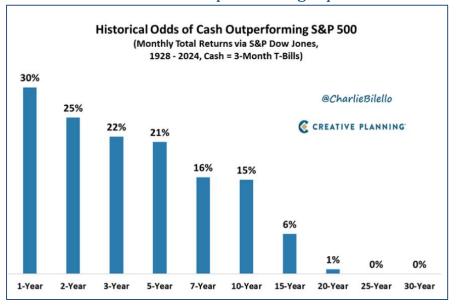
Source: Current Market Valuation

3. Micro: Valuation & Relative Performance

- The P/E ratio is also near record highs, comparable to levels reached in 1999. Some investors now warn of a potential bubble in artificial intelligence that could burst at any moment.
- ➤ While a correction is always possible, we emphasize the importance of remaining invested. Historical data clearly shows that with a sufficiently long investment horizon, equities tend to outperform cash, making short-term volatility largely irrelevant.

S&P 500 PE

Odds of Cash Outperforming Equities





Source: Charlie Bilello

Source: Charlie Bilello

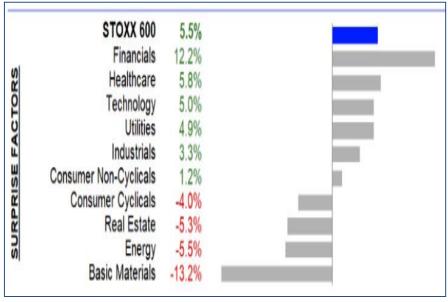
3. Micro: Stoxx 600 Earnings

- European earnings were also solid, though less striking than in the U.S. Technology, Healthcare, and Financials delivered double-digit growth, while Consumer Cyclicals, Real Estate and Energy saw profits decline by more than 20%.
- Financials produced the largest positive surprise relative to expectations, largely due to Banks maintaining stronger-than-anticipated profitability, supported by the steepening of the yield curve.

Stoxx 600 Earnings Q2 2025

STOXX 600 2025Q2 EARNINGS STOXX 600 3.9% Technology 25.7% 18.4% Healthcare Financials 13.2% Industrials 8.8% Consumer Non-Cyclicals -3.8% Utilities -5.0% Basic Materials -17.1% Energy -21.7% Real Estate -23.1% Consumer Cyclicals -29.5%

Stoxx 600 Earnings Surprise Q2 2025



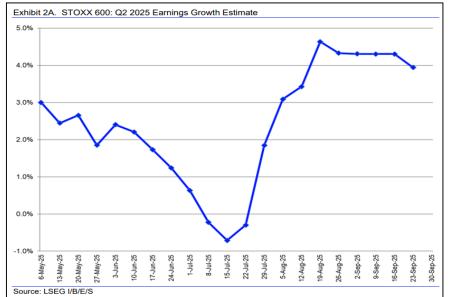


Source: Refinitiv

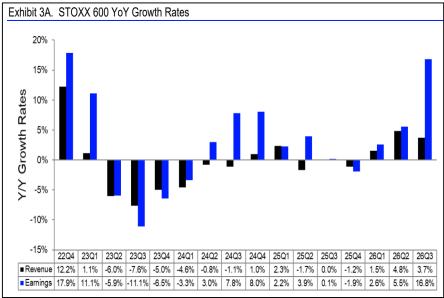
3. Micro: Stoxx 600 Earnings

- At the start of earnings season, European companies were expected to deliver less than 1% growth. Ultimately, they achieved 3.9% growth.
- ➤ The next two quarters are likely to reflect the challenges of trading with the U.S. Flat growth is expected in Q3, followed by a contraction in Q4.
- In Europe, valuations are also stretched compared to the historical average but relative to the US, the valuation is cheap.

Stoxx 600 Q2 Earnings Growth Estimates



Stoxx 600 Earnings Growth Forecast



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Source: Refinitiv

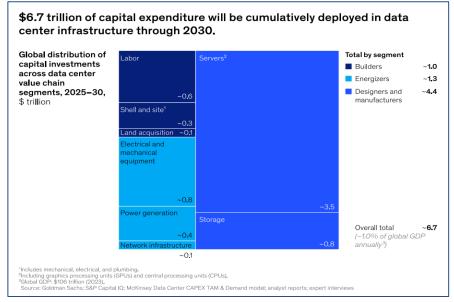
Source: Refinitiv

3. Micro: Al Investments

- Artificial intelligence, along with the investments it generates and the productivity gains it promises, has been a key driver of markets reaching new highs in recent years. Since 2022, new data center announcements have been made almost daily.
- ➤ In total, more than USD 6.7 trillion is expected to be invested in AI development by 2030. If realized, this would benefit a broad range of companies, with Nvidia standing out as one of the current frontrunners.

US Data Center Construction

Global Capex in Data Center by 2030





Source: Mckinsey

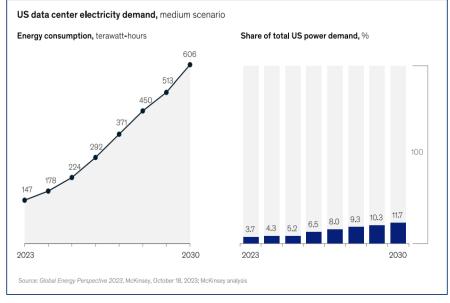
3. Micro: Al Investments

- The key question is whether all this new infrastructure is truly necessary. AI models are becoming increasingly complex, raising training costs, though the cost of using them is steadily declining. DeepSeek also had a huge impact as China has proven to be able to build competitive AI Technology that consumes less computing power than US. It's a step forward to the technological independence of China.
- These models also consume vast amounts of electricity, which could drive demand for power higher and push up energy prices unless sufficient infrastructure is built in the coming years.



Generative Al: Cost of model training vs. inference \$100.00 \$500 \$400 \$10.00 \$300 \$1.00 \$200 \$0.10 \$0 \$0.01 2022 2023 2024 2025 ■ Inference price (simpler) (lhs) ■ Inference price (complex) (lhs) ■ Training cost (frontier models) (rhs)

Data Center Electricity Demand





Source: Mckinsey

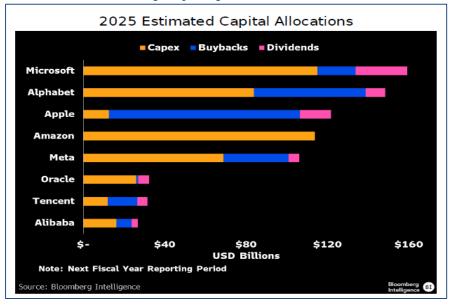
Source: Mckinsey

3. Micro: Al Investments

- Among companies, it is the major U.S. tech players that plan to invest the most heavily in this industry. Much of their capital allocation will be directed toward capex, at least through 2028.
- ➤ However, markets still lack clarity on the monetary benefits to be derived from these investments. Will revenues come from advertising when users query ChatGPT, from productivity gains, or from something else altogether? For now, there is little consensus on how these significant capex outlays will generate sustainable returns.

Company Capex Forecast

Company Capital Allocation



Source: Bloomberg Source: Bloomberg

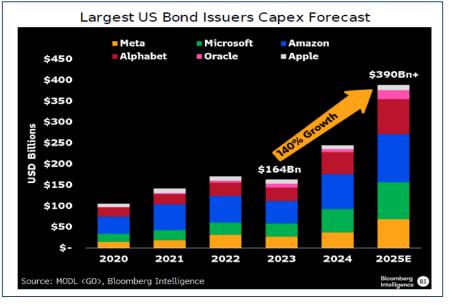
3. Micro: Al Investments

- The firms announcing the largest investments currently enjoy strong balance sheets with minimal debt. Yet the scale of these projects is such that most future cash flows will be absorbed, potentially forcing them to raise additional debt.
- ➤ The challenge will be to monetize these investments before their balance sheets come under strain from excessive, unproductive spending.

Tech Company Capex/CFO

2025 Est. Capex: Growing Slice of Cash Flow Pie 110% 100% 90% 80% 70% 60% 50% 40% 30% 20% 10% Tencent Alphabet Alibaba Meta Microsoft Amazon Oracle Note: Next Fiscal Year Consensus Capex & CFO ource: MODL <GO>, Bloomberg Intelligence

Tech Company Debt Raising





Source: Bloomberg

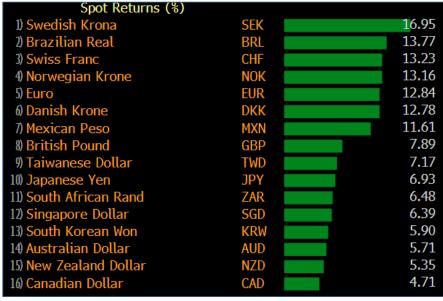
Source: Bloomberg

4. Cross Asset: USD

- Since the start of the year, the USD has depreciated against all major currencies. This reflects U.S. tariffs, possible erosion of investor confidence in the U.S. Government, the Fed's renewed rate-cutting cycle, the Fed's decreasing independency from the government and the de-dollarization by countries such as China and Russia.
- Over the long term, the Dollar Index remains in the upper part of its historical range. However, if current dynamics persist, further depreciation appears likely.



Major Currencies vs USD YTD





Source: Bloomberg

Source: Bloomberg

5. Market Review: Equity Performance

- ➤ Q3 performance was strong across all indices, with the U.S. catching up after lagging earlier in the year.
- ➤ China also stood out, as several large Chinese tech companies began to rival their American peers, drawing investors attention to Chinese equities trading at significantly lower valuations.

Equity Indices	% YTD in USD	% YTD in EURO	% 3M in USD	% 3M in EURO
MSCI WORLD	16.2%	4.4%	7.0%	7.4%
S&P 500	13.7%	2.0%	7.8%	8.3%
NASDAQ	17.3%	5.6%	11.2%	11.7%
BRAZIL	35.4%	23.9%	7.3%	7.8%
Euro Stoxx 50	26.3%	12.9%	3.8%	4.3%
Stoxx Europe 600	23.3%	10.0%	2.7%	3.1%
FTSE 100	21.8%	8.9%	4.6%	5.1%
CAC 40	20.3%	7.0%	2.6%	3.0%
DAX	33.3%	19.9%	-0.6%	-0.1%
IBEX	46.8%	33.5%	10.2%	10.6%
MIB	38.3%	25.0%	6.9%	7.4%
SMI	16.6%	5.0%	1.2%	1.6%
NIKKEI 225	18.5%	6.0%	8.3%	8.8%
HANG SENG	33.7%	20.3%	12.4%	12.9%
SHANGHAI	18.3%	5.1%	13.3%	13.6%
VIX	-6.2%	-17.9%	-2.7%	-2.2%



 $Source: Bloomberg\ 30/09/25$

5. Market Review: Sector Performance Review

- > Sectoral performance underscores the divergence between the U.S. and European economies. In Europe, Financials—representing a substantial share of indices—drove performance.
- In contrast, U.S. markets were lifted primarily by Technology companies, buoyed by AI-related investment, which enabled them to close the performance gap.

Sector performance	Europe % YTD	Europe % 3M	USA % YTD	USA % 3M	World % YTD	World % 3M
Consumer Discretionary	-3.1%	4.7%	4.7%	9.4%	7.5%	8.3%
Consumer Staples	2.5%	-1.3%	2.0%	-2.9%	7.2%	-2.0%
Energy	5.9%	5.1%	4.3%	5.3%	11.1%	6.2%
Financials	32.7%	8.5%	11.5%	2.9%	22.9%	5.4%
Health Care	-3.6%	1.3%	1.2%	3.3%	3.8%	3.0%
Industrials	22.6%	4.5%	17.1%	4.6%	23.1%	4.7%
Information Technology	6.4%	2.5%	21.7%	13.0%	21.8%	12.3%
Materials	4.3%	2.3%	7.7%	2.6%	19.6%	8.5%
Telecommunication Services	13.1%	-4.6%	23.7%	11.8%	26.0%	10.8%
Utilities	20.5%	-0.1%	15.1%	6.8%	22.0%	5.2%

Source: Bloomberg 30/09/25



5. Market Review: FX and commodities performance

	Currencies	
	Against USI	
	YTD	3M
EURO	13.3%	-0.4%
JPY	5.9%	-2.7%
GBP	7.4%	-2.1%
CHF	12.2%	-0.4%
CNY	2.4%	0.6%
HKD	-0.2%	0.9%
CAD		•
AUD	3.2%	-2.3%
AUD	6.9%	0.5%
	Against Eur	
****	YTD	3M
USD	-11.8%	0.5%
JPY	-6.6%	-2.2%
GBP	-5.5%	-1.7%
CHF	0.6%	0.0%
CNY	-10.7%	0.8%
HKD	-13.5% 1.3%	
CAD	-9.7%	-1.8%
AUD	-6.0%	0.9%
	Against CH	F
	YTD	3M
EURO	-0.6%	0.0%
USD	-13.9%	0.4%
JPY	-7.2%	-2.2%
GBP	-6.0%	-1.7%
CAD	-10.3%	-1.8%
AUD	-6.6%	0.9%
HKD	-14.2%	1.3%
T T		

- In currency markets, the euro gave back part of its Q3 gains, reflecting a stronger U.S. economy and renewed capital flows from Europe back into U.S. assets.
- In Commodities, Gold and Silver outperformed, posting gains of 17% and 30%, respectively.

	% YTD in USD	% 3M in USD
WTI Crude Oil	-13.0%	-4.2%
Brent Crude Oil	-10.2%	-0.9%
Gasoline	-1.4%	-5.1%
Natural Gas	-6.7%	-17.1%
Gold	47.0%	16.8%
Silver	61.4%	29.2%
Platinum	73.6%	15.9%
Palladium	38.2%	13.9%
Aluminum (LME)	5.1%	3.2%
Copper (LME)	17.1%	4.0%
Corn	-9.4%	-1.2%
Wheat	-7.9%	-3.9%
Soybean	0.4%	-2.2%
Coffee	17.2%	22.2%
Sugar	-16.4%	4.0%
Cotton	-7.4%	-4.5%

Source: Bloomberg 30/09/25



5. Market Review: Fixed Income Performance

- Fixed-income indices have all delivered positive performance year-to-date.
- Credit spreads, both in Investment Grade and High Yield, remain at historically low levels, leaving credit markets relatively unattractive. As long as recession risks remain low, spreads are likely to stay tight.
- We continue to expect further steepening of the yield curve, which makes the belly of the curve the most attractive positioning.
- Big companies like First Brands has filed for bankruptcy with 10Bn of liabilities. This didn't impact credit spreads so far.

	Perf August	Perf YTD	Perf last 3 months	Yield	Duration	Spread
Global						
Global Aggregate	0.7%	7.9%	0.6%	3.5	6.5	52
Treasuries	0.4%	7.3%	-0.2%	3.1	7.1	9
Credit	1.1%	9.6%	1.8%	4.2	6.1	70
USA						
U.S. Universal	1.1%	6.3%	2.1%	4.5	5.9	91
U.S. Aggregate	1.1%	6.1%	2.0%	4.3	6.1	27
U.S. Gov/Credit	1.1%	5.9%	1.9%	4.2	6.3	26
U.S. Treasury	0.8%	5.4%	1.5%	3.9	6.0	0
Government-Related	1.0%	6.7%	2.2%	4.3	5.6	40
Corporate	1.5%	6.9%	2.6%	4.8	7.1	73
U.S. MBS	1.2%	6.8%	2.4%	4.6	5.6	28
Pan Europe						
Pan-Euro Aggregate	0.3%	0.6%	-0.1%	3.2	6.5	42
Euro-Aggregate	0.4%	1.0%	0.2%	2.9	6.4	48
Asia Pacific						
Asian-Pacific Aggregate	0.3%	-2.5%	0.7%	2.0	7.3	6
High Yield						
Global High Yield	0.7%	9.6%	2.6%	6.7	3.8	334
U.S. Corporate High Yield	0.8%	7.2%	2.5%	6.7	3.1	269
Pan-European High Yield	0.4%	4.2%	1.8%	5.7	3.0	281
Other						
Global Inflation-Linked	0.7%	8.3%	0.0%			
Municipal Bond Index	2.3%	2.6%	3.0%	3.6	6.3	
Emerging Markets						
EM USD Aggregate	1.1%	8.5%	3.4%	6.0	6.2	202
Sovereign	1.2%	9.2%	3.6%	6.3	7.2	227
Corporate	0.6%	7.1%	2.8%	6.0	4.9	213
High Yield	0.3%	8.7%	3.1%	7.9	5.4	400





5. Long-term Investment Strategy

- We think diversification into long term themes will provide real benefits to traditional sector allocation in the current investment landscape. Many sectors (such as the car market) are disrupted and challenged by Technological developments. Moreover, diversified approaches (style, sector, geographic) have proven to be an effective hedging against tail risk with durable long term performance.
- Short term noise may bring volatility up but we focus on secular trends: implementation of our Innovation societal impact environmental footprint 3 dimensional approach.
- Our equity exposure is centered around: Technology (Robots, Cybersecurity, Artificial Intelligence), Biotechnology, Societal as well as Environmental impacts, mixed with strong balance sheet companies that generate recurring cashflows over time and rewards investors through share buyback programs and high dividend distribution.
- In a context of uncertainty, we favor Government bonds.
- Look for decorrelated asset.



6. Current Asset Allocation

Our current allocation is 45.8% Risky Assets*, 29.2% Investment Grade Bonds in our Balanced EUR model.

_	Equity allocation: neutral. Bonds: underweight.				
Asset allocation					
anocation	Cash: neutral.				
	Alternative:	Overweight.			
		Core allocation	Tactical allocation		
	Regions/	• Developed Markets (USA, Europe & Japan).			
	sectors	Emerging Markets, China.			
Equities	Investment style, stock selection	 Global growth themes. EU & CH Quality dividend selection. Sustainable Investments. Value stocks. 			
	Duration	Neutral Duration(short-term HY and medium- term IG in Europe).			
Bonds & currencies	Bond segments	Investment Grade USD and Euro, High Yield corporates EURO.	• CAT Bonds.		
	Currencies	• Neutral.	Crypto basket.		
Commodities & Alternatives		Gold, Copper & Uranium.Decorrelated Strategies.			

7. Conclusion

- Risky assets are trading at historic highs. Beware of excessive complacency.
- Geopolitical tensions no longer seem to be affecting investor sentiment.
- "De-dollarization" is allowing Gold to reach new highs.
- The use of digital assets continues to become more widespread.
- Diversification, which we regularly emphasize, is more important than ever.



8. Thematic - Genius Act

- In July, Donald Trump signed the Genius Act, marking the first comprehensive federal regulation of stablecoins.
- ➤ This legislation establishes a formal framework for stablecoin issuers, requiring them to hold equivalent dollar reserves, disclose their holdings, and comply with anti-money-laundering regulations.
- In essence, it seeks to: strengthen stability and confidence, ensure greater transparency for investors and regulators, mitigate systemic risks stemming from inadequate reserves and facilitate the integration of stablecoins into the broader financial system.





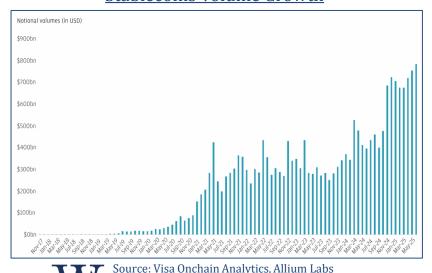


Source: World Economic Forum

8. Thematic - Strong growth

- In recent months, stablecoins have taken center stage. From the signing of the Genius Act to the IPO of one of their largest issuers, Circle, these digital assets have gained unprecedented visibility.
- Adoption is accelerating worldwide, drawing the attention of Governments, Banks, and Tech giants and reshaping how money moves across the global financial system.
- ➤ The stablecoin market has expanded to a capitalization exceeding USD 250 billion today and, according to JPMorgan, could reach USD 500-750 billion in the coming years.

Stablecoins Volume Growth



Main Stablecoins

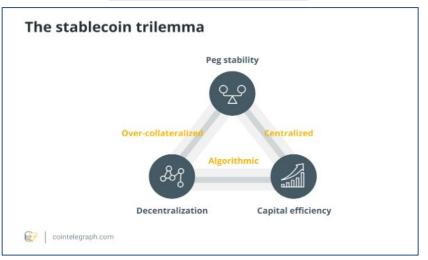


Source: Certik

8. Thematic - Definition

- A stablecoin is a blockchain-based digital currency whose value is anchored to real-world assets like fiat currencies (USD, EUR) or Commodities (Gold), ensuring price stability.
- ➤ **Centralized stablecoins** (USDT, USDC): each token is backed by fiat currency (typically USD) held in reserve by a private company, making users reliant on trust in that issuer.
- ➤ **Decentralized stablecoins** (DAI): backed by cryptocurrency reserves and governed by smart contracts, without reliance on a central authority.
- ➤ **Algorithmic stablecoins** (AMPL): use algorithms to maintain their peg, but tend to be highly risky and prone to instability.

The Stablecoin Trilemma



Source: Cointelegraph

Stablecoin Types

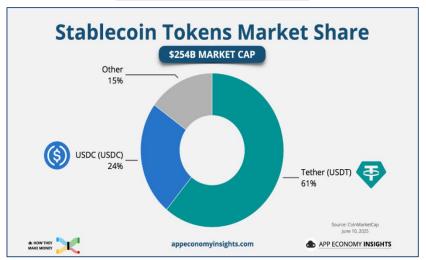
	Centralized Stahlecoin	Decentralized Stablecoin	Algorithmic Stablecoin
Collateralization	Fiat currency (USD, EUR)		Algorithm and cryptocurrencies
Advantages	Simple structure, widely adopted Transparency varies by issuer Often available on multiple blockchains	Censorship resistance Over-collateralization as a safety mechanism Full transparency via blockchain	Fully decentralized and automated system Full transparency of code and mechanisms
Disadvantages	Dependence on a private company Risks of censorship or frozen funds	Dependence on volatile cryptos like ETH Often limited to a single blockchain	High instability risk, especially during market stress Requires massive adoption to remain viable

Source: Cryptoast

8. Thematic - Main players

- ➤ Tether (USDT) remains the dominant issuer, with a market capitalization of about \$175 billion, representing over 60% of total market share.
- ➤ Circle (USDC) ranks second, with \$75 billion in circulation (over 20% market share) and sustained growth, particularly after its IPO, which further strengthened investor confidence.
- ➤ By contrast, decentralized stablecoins such as DAI represent barely 2% of the market, while algorithmic models have become largely marginal.
- This effective duopoly between Tether and Circle poses significant challenges for Governments, both in terms of regulation and monetary sovereignty.

Stablecoin Market Share



Source: App Economy Insights

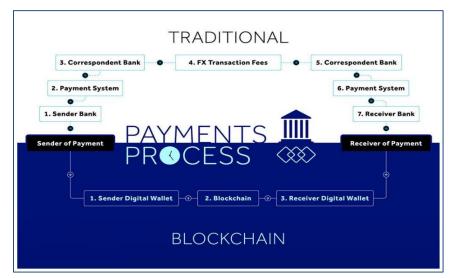
Stablecoin Growth by Issuer



Source: FT

8. Thematic - Benefits

- > **Speed**: Cross-border payments via traditional rails often take a few business days to settle vs nearly instant for stablecoins.
- Lower costs: Legacy networks rely on costly intermediaries. Stablecoins reduce middlemen, making transfers far cheaper.
- ➤ **Transparency**: Legacy infrastructure makes it difficult to track routing and payment status. Stablecoins are recorded on public blockchains, offering full transparency.
- ➤ **Availability**: Banking systems operate only during business hours, excluding nights, weekends, and holidays. Steblecoins are fully operational 24/7.
- Inclusion: Millions people remain underserved or excluded due to strict KYC rules and ID requirements. Unbanked and underserved population can have access to stablecoins.



Source: Barclays

	Legacy payment rails	Stablecoin
Speed	• 1–5 business days	Nearly instant settlement
Cost	International wire: \$15-\$50 per transaction Automated clearing house: \$0.2-\$1.5 per transaction Credit card: 1.5%-3.5% of transaction	<\$0.1 per transaction
Cross-border	Relies on correspondent or domestic banking system; additional foreign transaction (FX) fees	Borderless, minimal, or nonexistent FX fees
Automation and programmability	Manual interventions, settlement frictions Limited API and programmability capabilities	Fully digital, smart-contract-enabled programmability
Security	Established banking standards Employs technology to mitigate fraud risk	Cryptographically secure and irreversible but catastrophically vulnerable to wallet or key theft risks
Transparency	Limited visibility into transaction steps	Fully transparent transaction reporting on blockchain
Settlement risks	Intermediary or correspondent dependency risks	Peer-to-peer, with no intermediary risks
Availability	Banking hours or days constraints	Fully operational 24/7/365

Source: McKinsey & Company



8. Thematic – Use Cases

- Cross-border payments: stablecoins allow for fast, borderless transactions available 24/7, typically costing only a few cents.
- Access to USD in Emerging Markets: in countries with high inflation or volatile currencies (Argentina, Lebanon, Nigeria, ...), they provide a secure digital alternative to hold value.
- Micropayments: stablecoins make it feasible to send tiny amounts, for instance a few cents to read an article online, something impractical with traditional banking.
- ➤ DeFi: enable users to lend, borrow, and provide liquidity directly on-chain, without relying on traditional banks or intermediaries.

Use Cases

Stablecoin use cases for ecosystem players, nonexhaustive				
Consumer and retail	Enterprise and merchant	Institutional and infrastructure		
Peer-to-peer instant transfers	B2B payments	Stablecoin-as-a-service		
Cross-border payments	 Embedded finance for marketplaces 	 Real-world asset tokenization 		
· Merchant payments and checkout	 Treasury and cash management 	 Interbank settlement 		
 Loyalty programs 	tools	 On-chain foreign transactions 		
 Crypto yields and savings 	Financing for small and	 DeFi (decentralized finance) lending 		
Programmable lending	medium-size businesses	Real estate loans		



Source: McKinsey & Company

8. Thematic - Risks

- Stablecoins may seem safe, but their stability depends heavily on their design and the nature of their reserves.
- Tokens backed by currencies such USDT or USDC are generally more reliable. In contrast, those backed by other cryptocurrencies, such as DAI, remain exposed to significant volatility.
- Algorithmic stablecoins, such as TerraUSD (UST), have already shown that even a simple imbalance can trigger a sudden collapse.
- In the event of a confidence crisis or a liquidity shortfall, certain types of stablecoins may suffer a sudden loss of value.





8. Thematic – How to invest in this thematic?

Investors can gain exposure to this thematic in different ways:

Exposure can be achieved via issuers themselves. These issuers manage the tokens and generate substantial income from the interest earned on their reserves, usually by investing them in short-term US Treasuries.

Ex: Circle Internet (CRCL)

> One can also invest in intermediaries and exchanges that facilitate stablecoin activity. These platforms enable individuals and businesses to buy, sell, and store stablecoins, while earning revenues from fees and the growing demand for stablecoin payments.

Ex: Coinbase (COIN), Robinhood (HOOD), ...

Investors can also gain exposure through the technological infrastructure that supports stablecoins. For example, Ethereum processes over 50% of all stablecoin transactions.

Ex: Ethereum (ETH), Tron (TRX), ...



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